GOVERNMENT OF THE DISTRICT OF COLUMBIA Homeland Security and Emergency Management Agency

Vincent C. Gray Mayor



Millicent D. West Director

January 31, 2012

The Honorable Vincent C. Gray Mayor, District of Columbia John A. Wilson Building 1350 Pennsylvania Avenue, NW 6th Floor Washington, DC 20004

Dear Mayor Gray:

Thank you for the opportunity to serve the District of Columbia. With this writing I am offering my resignation as Director of the DC Homeland Security and Emergency Management Agency. Given the current distractions, I believe that this is the best decision for both my family and the District.

It has been an honor to serve this great city.

Sincerely,

Millicent D. West

